	Company/organisation	Position held	End date (wh applicable)	nere
Angela Cha				
FRC appointments	Board	Non-Executive Director		
	People Committee	Member		
	Audit & Risk Committee	Member		
	Conduct Committee	Deputy Chair		
	Supervision Committee	Member		
Current Appointments	Bath Building Society	Non-Executive Director		
(Appointments, offices and	Audit and Risk Committee at the NSPCC	Co-opted member of A&RC		
directorships held, including	Addit and Risk Committee at the NSPCC	Co-opted member of A&RC		
public and not-for-profit				
organisations)				
,				
Consultancy or advisory roles	None			
Previous Appointments	Cha Sing Limited	Director		to 2021
(Appointments, offices and				
directorships held in the past ten				
years.)				
,				
Membership of Professional	The Law Society			
Bodies and Trade Unions	The Law Goolety			
Doules and Trade Official				
Membership of an audit firm	N/A			
pensions scheme				
Relevant declarations in	None			
respect of family and close				
personal relationships				
			Last updated:	05/04/2022
Sean Collins				
	Senior Advisor (Enforcement)	Non-Executive adviser		
FRC appointments	Senior Advisor (Enforcement)	Non-Executive adviser		
Current Appointments				
(Appointments, offices and	Cystic Fibrosis Trust	Board Member		
directorships held, including	HM Government Cabinet Office	Crown Representative		
public and not-for-profit				
organisations)				
Consultancy or advisory roles				
Previous Appointments	Millennium & Copthorne Hotels PLC	NED		to 2014
(appointments, offices and	KPMG Internationally	Partner		to 2012
directorships held in the past ten	JT Group (formerly Jersey Telecom)	Director		to 2021
vears)	More House School	Chairman		to 2021
Membership of Professional	ICAEW	Member		10 2021
Bodies and Trade Unions	1			
Membership of an audit firm	KPMG staff pension scheme (defined benefit pension derived from			
pensions scheme	contributions)			
Delevent de elevatione in				
Relevant declarations in				
respect of family and close				
personal relationships	L		Last undated:	20/02/2022
			Last updated:	30/03/2023

Gary Dixon				
FRC appointments	Appointment Committee	Member		
Current Appointments	Universities Superannuation Scheme Limited	Non-Executive Director		
(Appointments, offices and	LHSBM Limited Leicester Theatre Trust Limited	Director Director		
directorships held, including public and not-for-profit	Leicester Theatre Trust Limited	Director		
organisations)	Malawi Foster Care	Trustee		
	University of Leicester	Chair of Council Director		
	Guild of Entrepreneurs Trustee Limited CBF Funds Trustee Limited	Director Non-Executive Director		
	Trading 121 UK Limited	Non-Executive Director		
Consultancy or advisory roles	Trauling 121 On Limited	Non-Executive Director		
Previous Appointments	Nude Finance Limited	Director		February, 2020
(Appointments, offices and directorships held in the past ten	Nude Finance Holdings Limited College Court Conference Centre	Director Director		February, 2020 August, 2019
years.)	The Leicester Services Partnership Limited	Director		August, 2019
,	Home & Capital Trust Limited	Director		July, 2017
	The Welfare Dwellings Trust Limited	Director		July, 2017
	Lanchester House Associates LLP	Partner		November, 2015 September, 2015
	SkinGen UK Limited Dixon Bryant Limited	Director Director		June, 2015
	LSU : Love, Support, Unite Africa Limited	Director		January, 2015
	Milburn Insurance Company	Director		December, 2013
	Guarantee Protection Insurance Limited	Director		November, 2013
	Embark Services Limited	Director		October, 2013
	Embark Group Limited	Director Director		October, 2013 October, 2013
	Ethics Mark International Limited Kinnell Corporate Limited	Director		October, 2013 March, 2011
	Kinnell Holdings Limited	Director		February, 2011
	Curve Productions Limited Momentum GRC LLP	Director Partner		
	Nude Limited	Director		
	Association of Independent Non-Executive Directors Limited	Director		
Membership of Professional	ICAEW	Fellow		
Bodies and Trade Unions	University and College Union	Member		to June 2020
Manakanakin af an analif finns				
Membership of an audit firm pensions scheme				
Relevant declarations in	Leicester Theatre Trust Limited	Spouse is CFO		
respect of family and close				
personal relationships				
p				
,			Last updated:	17/08/2021
			Last updated:	17/08/2021
Sir Jan du Plessis	FRC Board	Chair	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments	FRC Board People Committee	Chair Chair	Last updated:	17/08/2021
Sir Jan du Plessis	People Committee	Chair	Last updated:	17/08/2021
Sir Jan du Plessis			Last updated:	17/08/2021
Sir Jan du Plessis	People Committee Conduct Committee	Chair	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments	People Committee Conduct Committee Regulatory Standards and Codes Committee	Chair Member Member	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments Current Appointments	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation	Chair Member Member Trustee	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and	People Committee Conduct Committee Regulatory Standards and Codes Committee	Chair Member Member	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation	Chair Member Member Trustee	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation	Chair Member Member Trustee	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation	Chair Member Member Trustee	Last updated:	17/08/2021
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International	Chair Member Member Trustee Director Mentor and Advisor	Last updated:	
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc	Chair Member Member Trustee Director	Last updated:	to December 2021
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years)	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc	Chair Member Member Trustee Director Mentor and Advisor Chair Director	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years)	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair	Last updated:	to December 2021 to March 2015 to March 2018
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA.	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA.	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA.	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards)	Chair Member Trustee Director Mentor and Advisor Chair Director Chair Chair Non-Executive advisor		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and directorships held, including	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards) The Avenue Lawn, Tennis, Squash and Fitness Club	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair Chair Hon Treasurer		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and directorships held, including public and not-for-profit accessional responses accessional relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards) The Avenue Lawn, Tennis, Squash and Fitness Club Arinmill (Freehold of 45 Montague Road)	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair Hon Treasurer Director		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and directorships held, including public and not-for-profit accessional responses accessional relationships	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards) The Avenue Lawn, Tennis, Squash and Fitness Club Arinmill (Freehold of 45 Montague Road) The Investor Forum	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair Chair Chair Chair Chair Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and directorships held, including public and not-for-profit acceptable) Consultancy or advisory roles	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards) The Avenue Lawn, Tennis, Squash and Fitness Club Arinmill (Freehold of 45 Montague Road) The Investor Forum The International Corporate Governance Network	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair Hon Treasurer Director Senior Advisor Consultant		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and directorships held, including public and not-for-profit actronications) Consultancy or advisory roles Previous Appointments	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards) The Avenue Lawn, Tennis, Squash and Fitness Club Arinmill (Freehold of 45 Montague Road) The Investor Forum	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair Chair Chair Chair Chair Chair		to December 2021 to March 2015 to March 2018 to October 2016
Sir Jan du Plessis FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (appointments, offices and directorships held in the past ten years) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships Fiona Ellard FRC appointments (Appointments, offices and directorships held, including public and not-for-profit acceptable) Consultancy or advisory roles	People Committee Conduct Committee Regulatory Standards and Codes Committee The Du Plessis Family Foundation Cartwheels Limited (UK tax resident/Jersey incorporated company) Chair Mentors International BT Group plc Marks and Spencer Group plc Rio Tinto plc SABMiller plc None None of the business. He is also a member of CIMA. Senior Advisor (Regulatory Standards) The Avenue Lawn, Tennis, Squash and Fitness Club Arinmill (Freehold of 45 Montague Road) The Investor Forum The International Corporate Governance Network	Chair Member Member Trustee Director Mentor and Advisor Chair Director Chair Chair Chair Hon Treasurer Director Senior Advisor Consultant		to December 2021 to March 2015 to March 2018 to October 2016

Register of Interests for Board Directors, Senior Advisors and Enforcement Committee Panel members (Non-financial interests)

years.)			
Membership of Professional Bodies and Trade Unions	Chartered Securities Institute	Fellow	
Membership of an audit firm pensions scheme	N/A		
Relevant declarations in respect of family and close personal relationships	Hundband: Southern Water, Corporate Strategy		
Dersonal relationships		Lost undeted	04/01/2024
		Last updated:	04/01/2024
Barbara Hadfield FRC appointments	Enforcement Committee	Member	
Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)	European Payments Council	Chair of Dispute Reolution Committee	
Consultancy or advisory roles			
Previous Appointments (appointments, offices and	European Payments Council	Scheme Management Committee Member	
directorships held in the past ten Membership of Professional Bodies and Trade Unions	FCA		
Membership of an audit firm pensions scheme			
Relevant declarations in respect of family and close			
personal relationships		Last updated:	23/05/2019
Michael Hearty FRC appointments	Audit and Risk Committee	Independent adviser	
Current Appointments	HMRC	Non Executive Director	
(Appointments, offices and directorships held, including public and not-for-profit	Hywel Dda University Health Board	Independent Advisor	
organisations) Consultancy or advisory roles			
Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Betsi Cadwaldr University Health Board Blackpool Teaching Hospitals Lancashire and South Cumbria Integrated Care System MJRT Executive Limited	Independent Advisor Non Executive Director Non Executive Director Director	to March 2020 to March 2020 to March 2020 to July 2019
	Public Health England	Independent Advisor to Audit Committee and Advisory Board	to September 2021
	Hywel Dda University Health Board Welsh Government	Associate Member Director General of Finance and Corporate Services	to September 2021 to March 2022 to September 2019
Membership of Professional Bodies and Trade Unions	Chartered Institute of Public Finance and Accountancy	Fellow	
Membership of an audit firm pensions scheme	None		
Relevant declarations in respect of family and close	None		
personal relationships		Last updated:	27/04/2022
Brandon Horwitz			
FRC appointments	Appointment Committee	Member	
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit	NomBon Consulting Limited UKFB & CO LTD Isle of Man Financial Services Authority	Director and Principal Consultant Non-Executive Director and Senior Adviser Non-Executive Director	Note: with effect from July 20
Consultancy or advisory roles			
Previous Appointments (Appointments, offices and	London & Colonial Assurance PLC Options Corporate Pensions UK Limited	Non-Executive Director Non-Executive Director	January, 2022 February, 2022
directorships held in the past ten years.)	Employment Resource Centre EMS Limited (aka Ellern Mede School) Institute & Faculty of Actuaries	Trustee and Director Trustee and Director Chair of Finance & Investment Board	September, 2019 December, 2014 July, 2016
Membership of Professional Bodies and Trade Unions Membership of an audit firm	Institute & Faculty of Actuaries	Member	. ,,
pensions scheme Relevant declarations in			
respect of family and close personal relationships			
		Last updated:	09/03/2023
Richard Jones KC FRC appointments	Enforcement Committee	Chair	
Current Appointments (appointments, offices and	No5 Chambers Guernsey Financial Services Commission	Barrister Senior Decision Maker	

Register of Interests for Board Directors, Senior Advisors and Enforcement Committee Panel members (Non-financial interests)

directorships held, including	AIM Disciplinary Committte, London Stock Exchange	Legal Chair		
public and not-for-profit	IFoA Disciplinary Appointments Committee	Chair		
Consultancy or advisory roles				
Daniela da Anna da Ann	No5 Chambers	Discrete		to July 2018
Previous Appointments		Director		10 July 20 16
(appointments, offices and	Crown and County Court	Recorder		
directorships held in the past ten	ICAEW Disciplinary Tribunals	Legal Chair		
years)				
Membership of Professional				
Bodies and Trade Unions				
Membership of an audit firm				
pensions scheme				
Relevant declarations in				
respect of family and close				
personal relationships				
-			Last updated:	27/04/2022

Richard Lawrence				
FRC appointments	Senior Advisor (Regulatory Standards)	Non-Executive adviser		
Current Appointments	Various subsidiaries witin the RBS Group	Director		
(Appointments, offices and	PCC of St James Gerrards Cross with St James Fulmer	Trustee Trustee		
directorships held, including public and not-for-profit	Friends of Johannesburg Bible College NatWest A Holdings Limited	Director		
organisations)	NW A Holdings Limited	Director		
Consultancy or advisory roles				
Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Various Royal Bank of Scotland Group subsidiaries	See Appendix A		
Membership of Professional	FCA	Member		
Bodies and Trade Unions	ICAEW	Member		
	Banking Committee, ICAEW	Member		
	UK Finance Disclosure Code Working Group BBA Board	Member		
Membership of an audit firm	BBA Board	Member		
pensions scheme				
Relevant declarations in	Father is former PW partner			
respect of family and close personal relationships	Brother is Head of Financial Reporting at Anglo American			
	1		Last updated:	30/03/2023

Graham McGregor			
FRC appointments			
	Enforcement Committee	Member	
Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)			
Consultancy or advisory roles			
Previous Appointments (appointments, offices and directorships held in the past ten years)	PWC	Partner	to 2016
Membership of Professional Bodies and Trade Unions	ICAS Institute of Chartered Accountants Canada	Member Member	
Membership of an audit firm pensions scheme	Deloitte Haskins & Sells pension fund		
Relevant declarations in respect of family and close personal relationships	PwC	Son is an employee	
		Last updated:	19/04/2022
Richard Moriarty			
FRC appointments	Board	Executive Director (CEO)	
Current Appointments (Appointments, offices and	Estuary Housing Association	Senior Independent Director	
directorships held, including public and not-for-profit	Management company	Company Sec/Director	
organisations)			
Consultancy or advisory roles	Flint Global Ltd	Member	
Previous Appointments	UK Civil Aviation Authority	CEO and Director	to 2023
(Appointments, offices and	UK Civil Aviation Authority	Deputy CEO / Director / Group Director of	to 2018
directorships held in the past ten		Consumers and Markets	
years.)	Air Travel Trust	Trustee	to 2018
	Legal Services Board	CEO and Director	to 2016
	Affinity Water Social Housing Regulator	Director of Regulation and Corporate Affairs Deputy Chair/Non-Executive Director	to 2015 to 2019
Membership of Professional Bodies and Trade Unions	None		
Membership of an audit firm pensions scheme	None		
Relevant declarations in	None		
respect of family and close			
personal relationships			
Other interests/contracts/	None		
Other ad hoc declarations	None		
		Last updated:	02/10/2023
Richard Murray			
FRC appointments	Senior Advisor (Enforcement)	Non-Executive adviser	
Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)			
Consultancy or advisory roles			
Previous Appointments	JKX Oil & Gas Plc	Non-Executive Director	to 2016
(Appointments, offices and directorships held in the past ten years)	Ernst & Young	Audit Committee Chair Partner	to 2011
Membership of Professional Bodies and Trade Unions	ICAEW	Member	
Membership of an audit firm pensions scheme	Ernst & Young Retirements benefits plan		
Relevant declarations in respect of family and close personal relationships			
personal relationships	<u> </u>	Last updated:	21/04/2022

Hannah Nixon			
FRC appointments	FRC Board	Independent Non-Executive Director	
	People Committee	Member	
	Regulatory Standards & Codes Committee Audit & Risk Committee	Chair Member	
Current Appointments	Supervision Committee Thames Water	Member Non-Executive Director	
(Appointments, offices and	National Grid ESO	Non-Executive Director	
directorships held, including	C Nixon & Partners LLP	Partner	
public and not-for-profit organisations)	H Nixon Consulting Ltd	Director	
organisations)	Do gulatamy Delicy Institute	Tweeter and Council Member	
	Regulatory Policy Institute Worldpay Single Source Regulations Office	Trustee and Council Member Non-Executive Director Chair	
Consultancy or advisory roles	H Nixon Consulting Ltd Flint Global (Undertakes work through H Nixon Consulting Ltd)	Various consultancy roles advising a group of retail banks	
Previous Appointments	Jersey Competition & Regulatory Authority	Non-Executive Director	to March 2021
(Appointments, offices and directorships held in the past ten years.)	Guernsey Competition & Regulatory Authority Payment Systems Regulator	Non-Executive Director Managing Director	to July 2020 to April 2019
Membership of Professional Bodies and Trade Unions			
Membership of an audit firm			
pensions scheme Relevant declarations in	Durdontial Degridatory Arithority	Chausa is an Evacutive Manager	
respect of family and close personal relationships	Prudential Regulatory Authority IFoA	Spouse is an Executive Manager Spouse is a fellow	
		Last updated:	21/03/2023
Jetinder Shergill			
FRC appointments	Enforcement Committee	Member	
Current Appointments	First Tier Tribunal (Immigration/ SEC)	Judge	
(appointments, offices and directorships held, including public and not-for-profit organisations)	MPTS/ GMC Employment Tribunal	Legally Qualified Chair Judge	
Consultancy or advisory roles			
Previous Appointments	ACCA	Independent Assessor	to 2021
(appointments, offices and	Lexiras Ltd	Director	to 2018
directorships held in the past ten	NMC fitness to practise committees	Chair	to 2016
years.)	SRA Government lawyer	Adjudicator Laywer	to 2013 to 2011
Membership of Professional	Institute of Directors	,	
Bodies and Trade Unions Membership of an audit firm pensions scheme	The Institute of Leadership and Management		
Relevant declarations in respect of family and close			
personal relationships		Last updated:	19/04/2022
		Euot apaatoa.	10/0 11-0-1
Anna Simons	le control in		
FRC appointments Current Appointments	Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd	Member Member and Nominated Trustee	from November 2021
(appointments, offices and	Pension Scheme	monipor una riorimidioa rradico	
directorships held, including			
public and not-for-profit organisations)			
Consultancy or advisory roles			
Previous Appointments	Paribas London Pension Scheme	Trustee Director	to 2018
(Appointments, offices and directorships held in the past ten years.)	UBS London	Conduct Risk Advisor	to 2017
Membership of Professional Bodies and Trade Unions			
Membership of an audit firm pensions scheme			
Relevant declarations in			
respect of family and close personal relationships			
		Last updated:	19/05/2022
		Lasi upualeu.	19/09/2022
Victoria Smith	Annaistment Committee	Marshau	1
FRC appointments	Appointment Committee	Member	
Current Appointments	ACCA FTP Committee	Member	
(Appointments, offices and	ICAEW	Appeals Panel	
directorships held, including public and not-for-profit	House of Commons Standards Committee	Lay Member	
Consultancy or advisory roles	RPT	Part time judge	
Consultancy of auvisory roles			
Previous Appointments	Smith Allen Associates	Company Secretary	
(Appointments, offices and directorships held in the past ten			

Register of Interests for Board Directors, Senior Advisors and Enforcement Committee Panel members (Non-financial interests)

years.)				
Membership of Professional Bodies and Trade Unions	Law Society	Member		
Membership of an audit firm pensions scheme				
Relevant declarations in respect of family and close personal relationships				
	•		Last updated:	30/03/2023
David Snell				
FRC appointments	Senior Advisor (Conduct Committee)	Non-Executive advisor		
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit	Simmons & Simmons LLP David Snell & Associates Limited	Non-Executive Director Director		
Consultancy or advisory roles	None			
Previous Appointments (Appointments, offices and directorships held in the past ten years.)	PwC LLP Pitzhanger Manor & Gallery	Partner Trustee		to December 2018 to September 2022
Membership of Professional Bodies and Trade Unions	ICAEW			
Membership of an audit firm pensions scheme	Deloitte Haskins & Sells – Deferred Member			
Relevant declarations in respect of family and close personal relationships	_			
			Last updated:	04/01/2024

Clare Thompson			
FRC appointments	Board	Senior Independent Director	
· · ·	Audit & Risk Committee	Chair	
	People Committee	Member	
	Regulatory Standards & Codes Committee	Member	
Current Appointments	Investment Funds Direct Limited	Non-Executive Chair	
(Appointments, offices and	SSESIK I GINGS EII INGG	Interim SID (from 24th May 2023 for around 6	
		months), Chair of Audit, member of Risk	
directorships held, including	M&G Plc	Committee, Nomco and Remco	
public and not-for-profit	INIAG FIG	Committee, Nortico and Renico	
organisations)	lu .		
Consultancy or advisory roles	None		
Previous Appointments	Audit Committee Chairs Independent Forum	Board member	to 2022
(Appointments, offices and	Bupa Insurance Limited	Non-Executive Director	to 2019
directorships held in the past ten	Churchill Insurance Company Limited	Director	to 2019
years.)	Direct Line Insurance Group plc	Director	to 2019
,	Disasters Emergency Committee	Treasurer	to 2018
	Miller Insurance Services LLP	Non-Executive Director	to 2018
	Miller Insurance Holdings Limited		to 2018
		Director	
	RC Bond Holdings Limited	Director	to 2018
	Retail Charity Bonds plc	Director	to 2018
	UK Insurance Limited	Director	to 2019
	British United Provident Association Limited	Non-Executive Director	to 2022
Membership of Professional	ICAEW		
Bodies and Trade Unions	FCA		
Membership of an audit firm	DH&S staff pension scheme (now part of PwC)		
	PwC partner annuity		
pensions scheme	Moore Kingston Smith.	Con is a partner in Cornerate Finance Teams	
Relevant declarations in	MOOTE KINGSTON STRICT.	Son is a partner in Corporate Finance Team	
respect of family and close			
personal relationships			
		Last updated:	21/03/2023
Andrew Vials			
FRC appointments	Senior Advisor (Supervision)	Non-executive adviser	
	· · · · · ·		
Current Appointments			
(appointments, offices and			
directorships held, including			
public and not-for-profit			
organisations)			
Consultancy or advisory roles			
Previous Appointments	Grant Thornton UK LLP	National Director	to 2016
(appointments, offices and	KPMG LLP	Director	to 2014
directorships held in the past ten	KPMG LLP	Partner	to 2013
years)			
Membership of Professional	ICAEW	Member	
	IOALW	MEHINGI	
Bodies and Trade Unions	I/DMC Thomson Mol intook		
Membership of an audit firm	KPMG Thomson McLintock		
pensions scheme			
Relevant declarations in			
respect of family and close	<u> </u>		
		Last updated:	30/03/2023
		-	
Howard Walpole			
FRC appointments	Senior Advisor (Regulatory Standards)	Non-Executive adviser	
Current App sinters and	None		
Current Appointments	None		
(Appointments, offices and			
directorships held, including			
public and not-for-profit			
Consultancy or advisory roles	None		
· · · · · · · · · · · · · · · · · · ·			
Previous Appointments	Lloyds Banking Group (LBG) - Insurance	Solvency II Director	
(Appointments, offices and	Financial Risk Director	Chief Risk Officer	to 2022
directorships held in the past ten	·=···=··=··		10 2022
years.)			
Membership of Professional	Institute and Faculty of Actuaries	Fellow	
Bodies and Trade Unions			
Membership of an audit firm	None		
pensions scheme			
Relevant declarations in	None		
	1		
respect of family and close			
		Last undated:	22/02/2022
respect of family and close		Last updated:	23/03/2023

FRC appointments	FRC Board	Independent Non-Executive Dire	ector	
	Supervision Committee	Chair		
	Audit & Risk Committee	Member		
	People Committee	Member		
Current Appointments	UK Research and Innovation	Non-Executive Director, Chair o	f the Audit,	
(Appointments, offices and		Risk, Assurance & Performance	Subcommittee	
directorships held, including		and member of the Board Oper	ating Model	
public and not-for-profit		Assurance Committee	· ·	
organisations)				
g,	Innovate U.K. Loans Limited (IUKLL), a UKRI subsidiary	Audit Committee Independent A	dvisor	
Consultancy or advisory roles	, , ,			
, ,				
Previous Appointments	SoftBank Investment Advisers	Director		to November 2020
(Appointments, offices and	SoftBank Vision Fund 1 and 2 and associated Jersey entities	Alternate Director		to March 2021
directorships held in the past ten	Triangle M (UK) LLP	Alternate Director		to December 2020
years.)	ICBC Standard Bank PLC	Senior Independent Director		to March 2019
J'eare.	London North West University Healthcare Trust	Non-Executive Director		to March 2019
	Weera Consulting Limited	Director		to February 2020
	The Bridge Academy, Hackney	Chair of Governors		to June 2019
	London Works Agency Limited	Non-Executive Director		to March 2017
	East London Business Alliance	Non-Executive Director		to May 2014
	Association for Financial Markets in Europe	Non-Executive Director		to June 2012
	UBS Investment Bank	Global COO for Securities		to August 2015
Membership of Professional	OBS IIIVESIIIIEIII BAIIK	Global COO for Securities		to August 2013
Bodies and Trade Unions				
Membership of an audit firm pensions scheme				
Relevant declarations in	Personal relationships declared with –			
respect of family and close	Partner, Head of Financial Services, KPMG UK			
personal relationships	Partner, Legal Deloitte UK			
personal relationships	Senior Partner, Transaction Advisory Services, EY UK			
	Partner UK Financial Services Technology Leader, PwC UK			
			Last updated:	21/03/2023
		-	•	
Anne Whitaker				
FRC appointments	Senior Advisor (Supervision and Enforcement)	Non-Executive adviser		
Current Appointments	Aphrodite Property Company Ltd	Director		
(appointments, offices and	WHR Consulting Ltd	Director		
directorships held, including	Markel International Insurance Co Ltd	Non-Executive Director		
public and not-for-profit	Markel Syndicate Management Ltd	Non-Executive Director		
organisations)				
l gameane,				
Consultancy or advisory roles				
Previous Appointments	Aviva Investors Holdings Ltd	Non-Executive Director		to September 2019
(appointments, offices and	Roedean School	Trustee		to December 2018
directorships held in the past ten	Roedean School Enterprise Ltd	Director		to June 2018
	IPSA	Board member		to January 2018
years)	Barts Health NHS Trust (and its predecessor trusts)	Non-Executive Director		to March 2016
	Markel Europe plc	Director		to June 2015
	Ernst & Young	Partner		to June 2009
				to November 2020
	ECIC Ltd	Non-Executive Director		
Manufacture of Design along	Mitsubishi HC Capital (UK) Plc (Formerly Hitachi Capital (UK) Plc)	Non-Executive Director Member		to September 2022
Membership of Professional	ICAEW	Member		
Bodies and Trade Unions				
Membership of an audit form				
pensions scheme Relevant declarations in				
respect of family and close				
personal relationships				
			Last updated:	30/03/2023
personal relationships				
David Willis				
	Board	Non-Executive Director	·	
David Willis	People Committee	Member	·	
David Willis FRC appointments	People Committee Conduct Committee	Member Chair		
David Willis FRC appointments Current Appointments	People Committee Conduct Committee Paradigm Trust	Member Chair Chair		
David Willis FRC appointments Current Appointments (Appointments, offices and	People Committee Conduct Committee Paradigm Trust United Response	Member Chair Chair Trustee		
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including	People Committee Conduct Committee Paradigm Trust	Member Chair Chair		
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)	Member Chair Chair Trustee		
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including	People Committee Conduct Committee Paradigm Trust United Response	Member Chair Chair Trustee		
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None	Member Chair Chair Trustee Director and member		
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s	Member Chair Chair Trustee Director and member		to 2014
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London	Member Chair Chair Trustee Director and member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s	Member Chair Chair Trustee Director and member		
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London	Member Chair Chair Trustee Director and member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.)	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London	Member Chair Chair Trustee Director and member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.)	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority Law Societey	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority Law Societey None	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority Law Societey	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority Law Societey None	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member		to 2021
David Willis FRC appointments Current Appointments (Appointments, offices and directorships held, including public and not-for-profit Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant) None Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority Law Societey None	Member Chair Chair Trustee Director and member Ul Partner Member of the governing body Board member	Last updated:	to 2021